FINANCIAL STATEMENTS

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Independent Auditor's Report

To the Members of ACTRA National

Opinion

We have audited the financial statements of ACTRA National (the "Organization"), which comprise the balance sheet as at February 29, 2024, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at February 29, 2024, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the ability of the Organization to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the financial reporting process of the Organization.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.



Independent Auditor's Report (continued)

Auditor's Responsibilities for the Audit of the Financial Statements (continued)

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal control of the Organization.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Organization to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Toronto, Ontario June 7, 2024 Chartered Professional Accountants Licensed Public Accountants

Hillon LLP

BALANCE SHEET

AS AT FEBRUARY 29, 2024

	2024	2023
ASSETS		
Current assets		
Cash	\$ 2,061,416	\$ 5,727,801
Marketable securities (note 2)	4,513,196	2,574,036
Accounts receivable	241,217	292,315
Prepaid expenses and deposits	104,537	100,284
Due from ACTRA Toronto Performers Branch (note 5)	101,598	91,712
Due from ACTRA Performers' Rights Society (note 5)	88,161	5,239
	7,110,125	8,791,387
Capital assets (note 3)	98,309	135,237
	7,208,434	8,926,624
Current liabilities Accounts payable and accrued liabilities (note 4) Accrued vacation pay	1,360,233 69,827	1,365,714 69,220
Due to Branches (note 5)	4,512,424	5,880,943
Due to U.B.C.P. (note 5)	30,719	23,217
	5,973,203	7,339,094
NET ASSETS		
Unappropriated net assets	1,136,922	1,452,293
Invested in capital assets	98,309	135,237
	1,235,231	1,587,530
	\$ 7,208,434	\$ 8,926,624

The accompanying notes are an integral part of these financial statements

Approved on behalf of the Board:

President

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STATEMENT OF OPERATIONS

YEAR ENDED FEBRUARY 29, 2024

	2024	2023
Income		
Per capita - full members	\$ 4,509,175	\$4,396,837
Per capita - apprentice members	534,150	515,475
Equalization income	1,300,149	1,882,837
Investment	205,056	204,237
Realized gain on the sale of marketable securities	16,199	27,747
Unrealized loss in the fair value of marketable securities	(89,610)	(333,759)
	6,475,119	6,693,374
Expenses		
National council and executive (Schedule A)	370,278	273,424
National committees (Schedule B)	431	995
National executive director's office (Schedule C)	658,221	758,267
National Organizing Campaign (Schedule D)	7,701	7,252
Collective agreements (Schedule E)	923,162	1,104,135
Public affairs and communications (Schedule F)	657,483	827,207
Collective bargaining (Schedule G)	555,180	537,939
Industry relations (Schedule H)	19,643	11,512
External relations (Schedule I)	172,855	170,298
Finance (Schedule J)	827,133	838,408
Information technology and digital solutions - operations (Schedule K)	1,520,824	1,328,602
Information technology and digital solutions - development (Schedule L)	131,500	132,600
People, labour relations and operations (Schedule M)	661,423	660,644
Occupancy (Schedule N)	488,422	485,014
Respectful workplaces/institutional change	56,660	83,215
HST/GST expense	137,941	150,284
Apprentice member credit	40,698	55,692
Donations	66,506	73,881
Recovery of AFBS benefit reserve	(118,660)	(121,836)
Contributions to ITDS Development	(12,840)	(10,764)
	7,164,561	7,366,769
Deficiency of income over expenses before the following	(689,442)	(673,395)
Distribution from ACTRA Performers Rights Society (note 5)	337,143	_
Deficiency of income over expenses for the year	\$ (352,299)	\$ (673,395)

The accompanying notes are an integral part of these financial statements

STATEMENT OF CHANGES IN NET ASSETS

YEAR ENDED FEBRUARY 29, 2024

2024	Invested in Capital Assets		Unappropriated Net Assets		Distribution of Surplus to Branches		•	Total
Net assets - at beginning of year	\$	135,237	\$	1,452,293	\$	-	\$	1,587,530
Deficiency of income over expenses for year		-		(352,299)		-		(352,299)
Purchase of capital assets		50,113		(50,113)		-		-
Depreciation		(87,041))	87,041		-		-
Net assets - at end of year	\$	98,309	\$	1,136,922	\$	-	\$	1,235,231

2023	 vested in ital Assets	Unappropriated Net Assets		* * *		* * *		Total
Net assets - at beginning of year	\$ 257,042	\$	2,972,318	\$	(968,435)	\$ 2,260,925		
Deficiency of income over expenses for year	-		(673,395)		-	(673,395)		
Prior year distribution of surplus to branches	-		(968,435)		968,435	-		
Purchase of capital assets	33,688		(33,688)		-	-		
Depreciation	(155,493)		155,493		-	-		
Net assets - at end of year	135,237		1,452,293		-	1,587,530		

The accompanying notes are an integral part of these financial statements

STATEMENT OF CASH FLOWS

YEAR ENDED FEBRUARY 29, 2024

	2024	2023
Cash flows from operating activities		
Cash receipts from members, non-members and producers	6,394,572	6,914,373
Cash paid to employees and suppliers	(7,086,647)	(7,113,591)
Cash receipts from government subsidy	-	2,462
Investment income received	205,056	204,237
Distribution from ACTRA Performers Rights Society	337,143	-
	(149,876)	7,481
Cash flows from financing activity		
Advances from (to) related organizations	(1,453,825)	982,041
Cash flows from investing activities		
Purchase of capital assets	(50,113)	(33,688)
Purchase of marketable securities	(2,196,371)	(212,370)
Proceeds on the disposal of marketable securities	183,800	200,000
	(2,062,684)	(46,058)
Change in cash during the year	(3,666,385)	943,464
Cash - at beginning of year	5,727,801	4,784,337
Cash - at end of year	\$ 2,061,416	\$ 5,727,801

The accompanying notes are an integral part of these financial statements

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED FEBRUARY 29, 2024

ACTRA National (the "Organization") is a federation of autonomous branches and local unions, national in scope, representing performers in live transmission and recorded media.

ACTRA National is an unincorporated not for profit organization and, as such, is generally exempt from income taxes.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

These financial statements have been prepared using Canadian accounting standards for not-for-profit organizations and include the following significant accounting policies:

Basis of Presentation

ACTRA National is an unincorporated entity and these financial statements include only the operations of ACTRA National. They do not include the assets, liabilities, income and expenses of the autonomous branches and unions or those of the branches administered by ACTRA National. Separate financial statements have been prepared for the autonomous branches and unions.

Invested in Capital Assets

Net assets invested in capital assets comprises the net book value of capital assets.

Revenue Recognition

Per capita charges for full member and apprentice members are recognized when the fees are collected or collection is reasonably assured. Per capita charges are remitted by the individual branches to ACTRA National on a monthly basis, based on their respective total member count as at February 28 of the prior year.

Equalization income is recorded as revenue when remittances to ACTRA National are received.

Investment income is comprised of distributions from mutual fund, dividends, interest and realized gains and losses on disposal of marketable securities. Distributions and dividends are recognized as income when declared. Interest is recognized as income when earned. Realized gains and losses on disposal of marketable securities are recognized when the transactions occur.

Unrealized gains and losses on marketable securities which reflect the changes in fair value of the investments held during the period are recognized at each reporting date and are included in current period income.

Distribution from ACTRA Performers Rights Society is recorded as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED FEBRUARY 29, 2024

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Financial Instruments

i) Measurement of Financial Assets and Liabilities

The Organization initially measures its financial assets and liabilities at fair value except for those resulting from related party transactions. The Organization subsequently measures all its financial assets and financial liabilities at amortized cost except for marketable securities that are quoted in an active market, which are measured at fair value. Changes in fair value are recognized in the Statement of Operations.

Financial assets and liabilities measured at amortized cost include cash, accounts receivable, accounts payable and accrued liabilities and accrued vacation pay.

ii) Related party transactions

A party is considered to be related to the organization if such party or the organization has the ability to, directly or indirectly, control or exercise significant influence over the other's financial and operating decisions, or if the organization and such party are subject to common control or common significant influence. Related parties may be individuals or other entities.

The financial instruments originated from the related party transactions are measured as follows:

- at cost determined using undiscounted cash flows excluding interest payments, less any impairment losses previously recognized by the transferor, if the financial instrument has repayment terms; and
- at cost, determined using the amount of consideration transferred or received, if the financial instrument does not have repayment terms.

Subsequently, all related party financial instruments are measured at cost less impairment, if any.

Related party financial assets and liabilities that are forgiven are recognized in net income if the original transaction was in the normal course of operations, and within net assets if the original transaction was not in the normal course of operations.

iii) Impairment

Financial assets measured at amortized cost are tested for impairment at the end of each reporting period. When a significant adverse change has occurred during the period in the expected timing or amount of future cash flows from the financial asset or group of assets, a write-down is recognized in net income. The write down reflects the difference between the carrying amount and the higher of:

- the present value of the cash flows expected to be generated by the asset or group of assets;
- the amount that could be realized by selling the assets or group of assets;
- the net realizable value of any collateral held to secure repayment of the assets or group of assets.

When the events occurring after the impairment confirm that a reversal is necessary, the reversal is recognized in net income up to the amount of the previously recognized impairment.

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED FEBRUARY 29, 2024

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Marketable Securities

Marketable securities are comprised of investments in redeemable guaranteed investment certificates with maturity dates within twelve months from the fiscal year end and a mutual fund. Marketable securities are recorded at fair value. The quoted market price is used to estimate the fair value of the investment.

Capital Assets

Capital assets are recorded at cost and amortized over their estimated useful lives on a straight line basis as follows:

Computer equipment 3 years Computer software 5 years Furniture and fixtures 5 years

Leasehold improvements over the term of the lease

The above rates are reviewed annually to assess ongoing appropriateness. Any changes are adjusted on a prospective basis. If there is an indication that the assets may be impaired, an impairment test is performed that compares carrying amount to net recoverable amount. There were no impairment indicators in 2024.

Use of Estimates

The preparation of the Organization's financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the year. Actual results could differ from these and other estimates, the impact of which would be recorded in future periods.

Key areas of estimation where management has made difficult, complex or subjective judgments, include those relating to the useful lives of capital assets for depreciation, valuation of investments, provision for legal claims and other assets and liabilities valuation.

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED FEBRUARY 29, 2024

2. MARKETABLE SECURITIES

Details of marketable securities are as follows:

	Units/face	value	Fair V	⁷ alue
	2024	2023	2024	2023
BMO redeemable guaranteed investment certificates - 4.25%,				
due February 25, 2025	2,000,000	-	\$ 2,000,000	\$ -
Mutual fund - CI Signature High				
Income Fund	230,168	229,065	2,513,196	2,574,036
			\$ 4,513,196	\$ 2,574,036

Investment Risk Management

Risk management relates to the understanding and active management of risks associated with all areas of the Organization's activities and operations. Marketable securities are primarily exposed to interest rate and price risks. The Organization has formal policies and procedures for investment transactions and marketable securities are bought and sold on the advice of portfolio managers.

Interest Rate Risk

Interest rate risk arises from the possibility that changes in interest rates will affect the fair value of the marketable securities held by the Organization. The Organization is exposed to interest rate risk through its investments in guaranteed investment certificates and indirectly exposed to interest rate risk through its mutual fund investment, which invests in equities and fixed income securities. The value of the fixed income securities held by the mutual fund will generally rise if interest rates fall and decrease if interest rates rise.

Price Risk

The Organization is exposed to price risk, which is the potential loss that the Organization may incur with respect to the changes in fair value of marketable securities. The fair value of marketable securities will fluctuate because of changes in market price whether those changes are caused by factors specific to the individual securities, or issuers or factors affecting all securities traded in the market.

3. CAPITAL ASSETS

Details of capital assets are as follows:

2024	Cost		ccumulated epreciation	Net Book Value
Computer equipment	\$	1,304,941	\$ 1,249,844	\$ 55,097
Computer software		970,494	970,494	-
Furniture and fixtures		443,269	400,057	43,212
Leasehold improvements		19,008	19,008	
	\$	2,737,712	\$ 2,639,403	\$ 98,309

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED FEBRUARY 29, 2024

3. CAPITAL ASSETS (continued)

2023		Cost	Accumulated Depreciation			Net Book Value	
Computer equipment	\$	1,258,716	\$	1,219,772	\$	38,944	
Computer software		970,495		931,527		38,968	
Furniture and fixtures		439,438		382,113		57,325	
Leasehold improvements		19,008		19,008			
	\$	2,687,657	\$	2,552,420	\$	135,237	

4. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

Accounts payable and accrued liabilities include government remittances totalling \$30,347 (\$37,902 - 2023).

5. RELATED PARTY TRANSACTIONS

ACTRA National is related to ACTRA Performers Rights Society ("APRS"), Contracted Services of ACTRA Branches ("Regional Branches"), ACTRA Toronto and Union of BC Performers/ACTRA ("U.B.C.P.") in that they have common voting membership. All these related organizations are not-for-profit organizations.

APRS, a not-for-profit organization, is the arm of ACTRA that collects and disburses use fees, royalties, residuals and other compensation and remuneration performers may be entitled to for the use of their work.

ACTRA National has contracted with the Regional Branches and has agreed to provide administrative and financial management services to the Regional Branches.

ACTRA is a federation of autonomous Branches/Local Unions ("Branches"), national in scope representing performers in live transmission, and recorded media.

In the normal course of business, ACTRA National, APRS and the Branches share common costs.

ACTRA National also makes transfer payments and distributions to the Branches and receives distribution from APRS.

Details of related party balances and transactions are as follows:

	Balance Outstanding As At				
		2024	2023		
Balance Sheet					
Assets (Liabilities)					
Due from ACTRA Performers Rights Society	\$	88,161	\$ 5,239		
Due from ACTRA Toronto Performers Branch		101,598	91,712		
Due to ACTRA Branches		(4,512,424)	(5,880,943)		
Due from U.B.C.P.		(30,719)	(23,217)		
	\$	(4,353,384)	\$ (5,807,209)		

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED FEBRUARY 29, 2024

5. RELATED PARTY TRANSACTIONS (continued)

	Transaction Value			
	2024		2023	
Statement of Operations				
Distribution from APRS	\$ 337,143	\$	_	

The advances to and from related organizations are non-interest bearing, unsecured and due on demand.

In the fiscal year 2022, ACTRA National Executive, ACTRA National Council and the Board of Directors of ACTRA Performers Rights Society (the "Society") approved a motion towards the use of the unclaimed monies or no-known address monies ("UCM/NKA's") collected by the Society and held in the trust accounts beyond five years, being that the funds should be utilized in the collective interest and for the benefits of the ACTRA membership as per the Constitution.

As a result of the motion, ACTRA National Council approved a special disbursement of \$958,127 by ACTRA National from its surplus to ACTRA Branches, equivalent to 50% of UCM/NKA's collected by the Society and released from the trust accounts for fiscal year ends 2013 through 2019. ACTRA National completed the special disbursement in fiscal year 2022.

During the year, ACTRA PRS distributed \$337,143 (\$Nil - 2023) to ACTRA National pursuant to the direction of ACTRA National Council and the ACTRA PRS Board made in fiscal year 2022 under which, ACTRA PRS agreed to distribute a total of \$958,127 to ACTRA National when and if it is financially feasible.

6. INVESTMENT IN CREDIT UNION AND RIGHT TO PROFIT PARTICIPATION

On November 18, 2008, ACTRA National purchased 200,000 Class B Investment shares of CASCU for \$200,000, pursuant to an Offering Statement dated July 31, 2008. On June 27, 2013, ACTRA National purchased an additional 100,000 Class B Investment shares for \$100,000, pursuant to an Offering Statement dated March 31, 2013.

In October 2020, CASCU sold all of its assets to FirstOntario Credit Union Limited ("FirstOntario") and became the "Creative Arts Division" of FirstOntario.

Immediately following the sale of CASCU's assets to FirstOntario, CASCU, FirstOntario, along with all the institutional investors who owned Class B Investment shares entered into a "Profit Participation Agreement" under which, the institutional investors agreed to release CASCU or FirstOntario from any obligation to pay the redemption amount of the Class B Investment shares of CASCU and in turn, acquired a right to jointly share 15% of the profit from the Creative Arts Division over a period of 10 years. ACTRA National will be entitled to 9.88% of the profit participation distribution, if any, during the term of the agreement based on the cost of the Class B Investment shares subscribed by ACTRA National.

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED FEBRUARY 29, 2024

6. INVESTMENT IN CREDIT UNION AND RIGHT TO PROFIT PARTICIPATION (CONTINUED)

Due to high level of uncertainty associated with the future profitability of the Creative Arts Division, the right to profit participation acquired by ACTRA National is measured at nil.

For the year ended February 29, 2024, there was no profit reported by the Creative Arts Division of FirstOntario (\$Nil - 2023).

7. LEASE COMMITMENTS

The Organization has commitments under operating leases for premises and equipment. The premises lease expires on July 31, 2025. The equipment lease expires on April 29, 2025.

The minimum annual payments under the leases are as follows:

			Premises	Eq	uipment	Total
Fiscal year	2025 2026	\$	182,900 76,200	\$	8,600 -	\$ 191,500 76,200
		\$	259,100	\$	8,600	\$ 267,700

In addition, the Organization is obligated to pay operating costs for its office space. The operating costs paid for the current year were approximately \$171,000 (\$169,000 - 2023).

8. FINANCIAL INSTRUMENTS AND RISK EXPOSURE

The Organization is exposed to various risks through its financial instruments. The following analysis provides a measure of the Organization's risk exposure at the balance sheet date.

Credit Risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The Organization's main credit risks relate to cash, investments in guaranteed investment certificates and accounts receivable.

The Organization mitigates credit risk with respect to cash and investments in guaranteed investment certificates by maintaining the accounts with reputable Canadian financial institutions.

The Organization mitigates the credit risk with respect to the accounts receivable by reviewing and following up on the accounts on a regular basis.

Liquidity Risk

Liquidity risk is the risk that the Organization will encounter difficulty in meeting obligations associated with financial liabilities. The Organization is exposed to this risk mainly in respect of its accounts payable and accrued liabilities, due to related parties and lease commitments. The Organization expects to meet these obligations as they come due by generating sufficient cash flows from operations.

Market Risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk. The Organization is not exposed to currency risk. Interest rate and other price risks are disclosed in note 2.

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED FEBRUARY 29, 2024

9. GUARANTEES AND INDEMNITIES

The Organization has indemnified its past, present and future directors, officers and employees against expenses (including legal expenses), judgments and any amount actually or reasonably incurred by them in connection with any action, suit or proceeding, subject to certain restrictions. The Organization has purchased directors' and officers' liability insurance to mitigate the cost of any potential future suits and actions, but there is no guarantee that the coverage will be sufficient should any action arise.

In the normal course of business, the Organization has entered into agreements that include indemnities in favour of third parties, either express or implied, such as in service contracts, lease agreements and purchase contracts. In these agreements, the Organization agrees to indemnify the counterparties in certain circumstances against losses or liabilities arising from the acts or omissions of the Organization. The maximum amount of any potential liability cannot be reasonably estimated.

SCHEDULE OF OPERATING EXPENSES

	2024		2023
National Council and Executive	Schedule A		
National council			
Meeting costs	\$ 161,579	\$	85,753
Councilor travel costs	53,665		47,081
Officer expenses	17,372		8,305
Senior staff expenses	10,306		4,488
	242,922		145,627
Honoraria	106,420		95,710
Officer expenses - other	20,936		32,087
	127,356		127,797
Total	\$ 370,278	\$	273,424
National Committees	Schedule B		
Stunt committee	431		847
Women's committee	_		74
Diversity committee	-		74
Total	\$ 431	\$	995

SCHEDULE OF OPERATING EXPENSES

TEAR ENDED FEDRUART 27, 2024	2024		2023
National Evacutive Director's Office	Caka	C	
National Executive Director's Office	Sche		
Salaries	\$ 510,289	\$	594,105
RRSP General benefits	51,502 71,118		57,797 78,832
General benefits	632,909		
	032,909		730,734
National executive director expenses	17,894		16,704
NED department director and counsel expenses	7,418		10,829
	25,312		27,533
Total	\$ 658,221	\$	758,267
National Organizing Campaign	Sche	lule 1	D
Stunt Community Liaison/Consultant	\$ 7,701	\$	7,252
Collective Agreements	Schedule E		
CBC - Administration	_		287
	-		287
Commercials - Negotiations	282,106		570,182
- Officer expenses	7,673		11,281
- Senior staff expenses	3,221		17,481
- Administration	2,939		2,800
- Legal	364,349		342,564
- Printing	124.702		1,030
- Organizing	124,782		- 0.45.220
	785,070		945,338
IPA/BCMPA - Negotiation expenses	500		-
- Senior staff expenses	35		-
- Administration	2,940		3,760
- Legal	89,650		39,141
- Printing	19,128		55,994
	112,253		98,895
Other - Negotiations	9,683		24,343
- Senior staff expenses	15,171		34,090
- Legal	693		1,167
- Officers	292		15
	 25,839		59,615
Total	\$ 923,162	\$	1,104,135

SCHEDULE OF OPERATING EXPENSES

		2024		2023
Public Affairs and Communications		Sched	F	
Salaries	\$	363,483	\$	513,874
RRSP	Ψ	37,303	Ψ	47,102
General benefits		71,745		91,534
		472,531		652,510
Director expenses		4,438		1,023
Lobbying expenses		81,888		88,003
President's expenses		3,685		638
		90,011		89,664
ACTRA magazine		6,374		12,263
Advertising		21		-
Sponsorships		33,060		26,463
Promotional materials		12,614		6,000
Administrative services		21,396		20,141
ACTRA awards and special events (recoveries)		12,910		14,606
Public relations officer's expenses		1,951		1,387
ACTRA website		6,615		4,173
		94,941		85,033
Total	\$	657,483	\$	827,207
Collective Bargaining		Schedule G		
Salaries	\$	424,545	\$	416,108
RRSP	Ψ	33,973	Ψ	41,732
General benefits		61,037		61,362
		519,555		519,202
Director expenses		4,575		7,160
Research materials and consultants		31,050		11,577
		35,625		18,737
Total	\$	555,180	\$	537,939
		~ .		
Industry Relations		Schedule H		
CMPA Prime Time Annual Conference	\$	19,643	\$	11,512

SCHEDULE OF OPERATING EXPENSES

		2024		2023
External Relations		Schedule I		
FIA affiliation fees	\$		\$	
CLC affiliation fees	Þ	70,134 45,301	Ф	62,963 80,826
CLC committee and travel and VP expenses		20,213		2,895
Officer expenses - FIA		3,269		2,543
- FIANA		1,090		848
- SAG/AFTRA		2,431		6,081
Senior staff expenses - FIA		14,715		4,728
- FIANA		2,642		1,546
- SAG/AFTRA		13,060		7,868
Total	\$	172,855	\$	170,298
Finance		Sche	dule	J
Salaries	\$	603,184	\$	604,256
RRSP	Ψ	61,896	Ψ	63,094
General benefits		132,422		141,553
Outside Contracts		797,502		808,903
		171,002		000,702
Senior Director, Finance and ITDS expenses		1,783		1,567
Audit fees		15,500		15,035
Bank charges		5,260		5,695
Legal		-		4,268
Professional fees		7,088		2,940
		29,631		29,505
Total	\$	827,133	\$	838,408
Information Technology and Digital Solutions - Operations		Sched	lule	K
Salaries	\$	924,127	\$	720,931
RRSP		87,785		63,448
General benefits		180,925		163,666
		1,192,837		948,045
Cybersecurity		39,705		42,580
Licenses and subscriptions		59,521		46,464
Hardware		4,017		7,263
Supplies		11,576		13,199
Network communication costs		56,286		52,167
Depreciation - computer equipment and systems		69,097		135,900
Consulting fees		19,276		25,320
Cloud infrastructure		66,840		56,863
Director expenses		1,669		801
		327,987		380,557

SCHEDULE OF OPERATING EXPENSES

		2024		2023
Information Technology and Digital Solutions - Development		Sched	L	
AMS - software subscription	\$	33,150	\$	132,600
AMS - professional services		22,720		
Project management		75,630		-
Total	\$	131,500	\$	132,600
People, Labour Relations and Operations		Schedule M		
Salaries		503,537		479,225
RRSP		21,449		19,521
General benefits		65,204		63,999
	\$	590,190	\$	562,745
Legal		32,675		26,860
Manager expenses		1,889		5,122
Printing		3,177		8,735
Professional fees		9,294		9,045
Referenda		-		7,476
Staff recruitment		6,507		16,887
Staff training		11,103		18,013
Staff appreciation		2,215		1,321
Alliance health & pension		4,373		4,440
		71,233		97,899
Total	\$	661,423	\$	660,644
Occupancy		Schedule N		
Rent		341,712		345,867
Telephone		10,011		9,263
Insurance		77,224		70,645
Supplies and miscellaneous		24,248		21,567
Postage		2,506		2,021
Courier		1,198		2,249
Furniture, fixtures and repairs		534		925
Equipment rental and leases		13,045		12,884
Depreciation - furniture and fixtures	Φ.	17,944	Ф.	19,593
	\$	488,422	\$	485,014

